

ATTACHMENT 1 - SHAPING OUR FUTURE 2040 - IMPLEMENTATION UPDATE - DECEMBER 2022

Key: C, D&E - Community, Development & Environment
 CI - Community Infrastructure
 CU - Community Utilities
 B&P - Business & Performance



1	PLANNING PRIORITY 1: Protect, conserve and enhance our biodiversity and areas of high environmental value			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
1.1	Implement priority actions from Council's LGA-wide Biodiversity Management Strategy including but not limited to management of threatened species and their key threats.	Natural Resources Team C,D&E	<p>On track</p> <p>Flying Fox Camp Management Plan</p> <ul style="list-style-type: none"> Delivered community education and engagement opportunities. Supported Friends of Kooloonbung Creek in restoration works around the camp as per MOU signed with Council. Notification to residents and removal of Sprinkler System completed. Investigations into DCP amendments for buffers to Flying Fox Camps <p>Koala Recovery Strategy</p> <ul style="list-style-type: none"> Council report and brief delivered 17/11/2022 regarding current status of Actions and information regarding NSW Koala Strategy funding and release of new PNF codes (see detail below). Letter of commitment signed by CEO and delivered to Department of 	<p>Flying Fox Camp Management Plan</p> <ul style="list-style-type: none"> Delivery of Kooloonbung Creek Flying Fox subsidy package to residents Investigation into management opportunities to reduce human/flying fox conflict at camp boundaries through building improvements. PMHC staff attendance Flying Fox National Forum in September Annual update to community National Flying Fox count completed quarterly. <p>Koala Recovery Strategy</p> <ul style="list-style-type: none"> Receive and instigate NSW State funding initiatives until 2024 including \$300K for Koala Habitat Mapping and \$215K for Koala Road Strike mitigation.

			<p>Planning and Environment (DPE) to utilise Koala Habitat Mapping within the planning instrument for future planning decisions.</p> <ul style="list-style-type: none"> • Service Agreement between DPE and PMHC for Road Strike mitigation funding signed. • Funding Deed between DPE and PMHC for Koala Habitat Mapping signed. • On-going auditing of KPoM's in PMHC LGA. • Instigation of Council KPoM audits with new officer appointed. • Delivery of Koala Road Strike report and Guidance document adopted by Council. <p>Feral Deer Management</p> <ul style="list-style-type: none"> • Continued implementation of Hastings Wild Deer Management plan with ongoing establishment of sites and population management as appropriate • Ongoing culling using the 'pen control' method at suitable locations • Ongoing culling is using the 'Open Shooting' method at suitable locations • Development of an inter-departmental FeralScan map to share control activities with other agencies 	<ul style="list-style-type: none"> • Completion of the Koala Recovery Action Plan with inclusion of grant funding components. • Continue auditing of private KPoM's and seeking compliance of actions. • Summary of Council KPoM status delivered and reported with recommendations. • Continued support with communications and engagement plan for Koalas. <p>Feral Deer Management</p> <ul style="list-style-type: none"> • Ongoing culling using the 'pen control' method at suitable locations • Ongoing culling is using the 'Open Shooting' method at suitable locations
1.2	Develop and implement the Ecological Restoration (No Nett Loss) Report Plan to mitigate the impacts of climate change on our valued flora and fauna	Natural Resources Team C,D&E	<ul style="list-style-type: none"> • Surveys completed for all Council Owned and Managed conservation zoned reserves • Investment in legislative biosecurity compliance for all Council Owned and Managed conservation zoned reserves • Investment in ecological restoration of the top 40 ranked conservation reserves 	<ul style="list-style-type: none"> • Investment in legislative biosecurity compliance for all Council Owned and Managed conservation zoned reserves • Investment in ecological restoration of the top 40 ranked conservation reserves • MOU in place with Hastings Landcare and Port Macquarie Landcare

			<ul style="list-style-type: none"> • SLA for biosecurity compliance on behalf of internal business units in place • MOU in place with the Friends of Kooloonbung Creek Nature Park. • DRAFT MOUs currently being reviewed for comment by Port Macquarie Landcare and Hastings Landcare 	
1.4	Implement the Koala Recovery Strategy to secure the future of koalas in the LGA	Natural Resources Team C,D&E	<ul style="list-style-type: none"> • Report to Council 17/11/2022 outlined the delivery of remaining outstanding actions within the PMHC Koala Recovery Strategy including; • Delivery and adoption by Council of the Koala Road Strike Options for Engineering Solutions Report and Guidance Report for Future Road Projects. • Rezoning of Koala Habitat is an action incorporated into the identification and rezone of High Environmental Value lands to Conservation zones within the OP 2022-2023. • Koala population assessment to be delivered through Council KPoM auditing with a new officer appointed and budget allocation for OP 2022-2023. 	<p>Presentation of Koala Road Strike Guidance Report for Future Road Projects across Council Infrastructure teams.</p> <p>Delivery of PMHC Koala Recovery Action Plan to include;</p> <ul style="list-style-type: none"> • Instigation of NSW State Funding projects to be incorporated into PMHC Koala Action Plan with a) Koala Habitat Mapping ensuring consistent methodology with SEPP (Conservation and Biodiversity) 2021. b) Koala Road Strike Mitigation measures. • Reporting on status of Council KPoM's • Methodology for population assessment • Continued auditing of all KPoM's within the LGA. • Timing of LEP update as per NSW State funding requirement and signed commitment by PMHC.
2	PLANNING PRIORITY 2: Manage growth sustainably			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
2.1	Develop an economic model to better understand and evaluate the whole-of-life costs of development and compare urban consolidation and greenfield development opportunities.	Strategic Projects Team C,D&E	This is an OP Item for 2022/23. No work has yet commenced on this action.	Action to be commenced in 2023 subject to resourcing.
3	PLANNING PRIORITY 3: Increase our community's resilience to the impacts and risks of natural hazards and environmental change			

	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
3.1	Develop a Sustainability Strategy which provides a clear direction on building resilience to future environmental change.	Strategic Projects & Sustainability Teams C,D&E	As a result of the process associated with the proposed recession of the adopted Climate Change Response Strategy the development of the Strategy was delayed, Development has recently commenced.	Workshop with Councillors to be held in March 2023 and Strategy to be further developed with completion expected in CY 2023.
3.5	Develop and implement an annual PMHC bushfire risk mitigation program to adaptively manage bushfire risk	Natural Resources C,D&E	<p>On track</p> <ul style="list-style-type: none"> Developed a Bushfire Mitigation Management Tool (BMMT) to deliver comparative risk weighting for all council owned and managed interfaces Developed a consistent naming convention for all interfaces/ complexes for all council owned and managed bushfire management areas On ground maintenance of all council recognised Asset Protection Zones to ensure compliance with the RFS standards for Asset Protection Zones. 	<ul style="list-style-type: none"> On ground maintenance of all council recognised Asset Protection Zones to ensure compliance with the RFS standards for Asset Protection Zones. Complete BMMT surveys for ALL suitable interfaces to guide future works Enhancement of all APZs to ensure compliance with the Bushfire Planning for Existing Developments and Bushfire Environmental Assessment Code
4	PLANNING PRIORITY 4: Protect and improve the health of our waterways and aquatic habitats			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
4.1	Develop, implement and evaluate the Coastal Management Program and associated Coastal Management Plans for all coastal zones across the Port Macquarie-Hastings LGA which will identify actions to mitigate and manage the impacts on our coastal zone including the open coast, the waterways and the land surrounding them.	Natural Resources C,D&E	<p>On Track</p> <p>Key CMP Stage 2 projects have been progressed including:</p> <ul style="list-style-type: none"> Lake Cathie/Lake Innes Hydrodynamic Model Update Illaroo Road Coastal Hazard Management Co-Design Hastings Bank Condition Assessment Sensitive Receptors - Catchment Management: Bushfire Affected Coastal Waterways Project Hydrographic Dilution Study Kooloonbung Creek 	<p>Continue CMP Stage 2 Projects as follows:</p> <ul style="list-style-type: none"> Finalisation of Lake Cathie/Lake Innes Hydrodynamic Model Camden Haven Bank Condition Assessment Coastal Recreation User Needs Analysis Coastal Vulnerability Assessment Sea Country Action Plan Lake Cathie Entrance Strategy Hastings & Camden Water Quality Strategy

5	PLANNING PRIORITY 5: Sustainably and efficiently manage our energy, water, waste, emissions and natural resources			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
5.1	Implement Council's Long-Term Energy Strategy	Sustainability Team C,D&E	Many of the viable Long Term Energy Strategy options recommended have been implemented. The remaining options are under review with the new 2023 electricity contract conditions and pricing	The 2017-2027 Long Term Energy Strategy could be potentially integrated into the Sustainability Strategy being developed in 2023. A Council Report is due by March 2023 on suitable council sites and land that could accommodate mid-scale solar and/or community battery projects.
5.3	Finalise Council's Integrated Water Cycle Management Strategy (IWCMS) to ensure water quality and security for the LGA.	Utilities Planning & Design Team, CU	Not yet commenced. Planning work for the PMH Water Security Plan was presented to Council at the June 2022 OCM.	Commencement of the IWCMS



6	PLANNING PRIORITY 6: Use a place-based approach to shape the development of our sites, streetscapes, precincts, towns and centres			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
6.2	Undertake an audit and gap analysis of existing Place Documents	Strategic Land Use Planning team C,D&E	No action on this item to date.	Due to competing priorities this item was not included in the 2022/2023 Operational Plan.
6.6	Continue to develop and implement Community Plans in partnership with our communities across the LGA to inform the development of Place Plans and other key planning documents	Community Team C,D&E	Community Plans have been endorsed for all communities excepting North Shore. Many projects identified in Community Plans have received grant funding and are complete or will be completed in 2022/23.	<ul style="list-style-type: none"> Recruitment Drive for CCATS to build and refresh membership Review of Community Plans with CCATs particularly in light of priorities - are these still relevant post-covid and flooding? Development of Town Improvement Business Plans (top 10 priority projects) for each Community
7	PLANNING PRIORITY 7: Provide for a diversity of housing in the right locations			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
7.1	Finalise Council's Local Housing Strategy in line with the DPIE Local Housing Strategy Guideline 2018 to provide for a diversity of housing choice in the Port Macquarie-Hastings LGA.	Strategic Land Use Planning Team C,D&E	Following exhibition of the draft Local Housing Strategy in May 2021 for 60 days, changes were made to the Strategy to incorporate community and stakeholder feedback. As yet, the draft Strategy has not been presented to Council for adoption.	Development of a Living & Place Strategy to incorporate the elements detailed in the draft Local Housing Strategy.
8	PLANNING PRIORITY 8: Create vibrant public places that inspire social interaction and support community wellbeing			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
8.2	Develop and implement a Property Strategy to optimise Council-owned property for long-term benefit	Commercial & Business Services Team B&P	The revised Strategic Property Investment Policy has been drafted and circulated for comment and public consultation has been completed.	Further develop the policy and finalise. Develop supporting documents and property investment targets that align with strategic objectives.
	PLANNING PRIORITY 9: Preserve and enhance the distinctive character, size and scale of our towns, villages and rural communities			

9	NO IMMEDIATE ACTIONS FOR THIS PLANNING PRIORITY			
10	PLANNING PRIORITY 10: Protect, respect and embrace our natural, built and cultural heritage (including Aboriginal cultural heritage)			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
10.1	Complete an Aboriginal Heritage Study for the Port Macquarie-Hastings LGA	Strategic Land Use Planning Team C,D&E	No action on this item to date.	Due to competing priorities this item was not included in the 2022/23 Operational Plan.
10.2	Update the Heritage inventory in the Port Macquarie-Hastings LEP 2011.	Strategic Land Use Planning Team C,D&E	No action on this item to date.	Due to competing priorities this item was not included in the 2022/2023 Operational Plan.



11	PLANNING PRIORITY 11: Provide a multi-modal, integrated land-use and transport network across Port Macquarie-Hastings			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
11.1	Develop a Hub and Spoke model for the LGA by understanding catchment areas for key centres and attractors (such as our retail centres, hospitals, airport and education facilities)	Transport & Stormwater Engineering Planning Team CI	A draft Regional Integrated Transport Strategy (which incorporates the Hub and Spoke framework) was developed and presented to Council in late 2022.	Following adoption of the RITS, the principles of the RITS (including the Hub and Spoke framework) will be implemented within the Integrated Transport Plan. This plan is currently under development in partnership with TfNSW
11.2	Develop and implement a Regional Integrated Transport Strategy (RITS) for the LGA which includes the Movement & Place framework and the Hub & Spoke Model	Strategic Projects Team C,D&E	A draft Regional Integrated Transport Strategy was developed and presented to Council in late 2022.	Public exhibition, finalisation and adoption of the Regional Integrated Transport Strategy.
12	PLANNING PRIORITY 12: Develop a network of safe, accessible and sustainable local transport options linking key destinations			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
12.1	Review progress against Council's Pedestrian and Mobility Plans and incorporate outstanding connections in future Operational Plans	Transport & Stormwater Engineering Planning Team CI		



13	PLANNING PRIORITY 13: Build the capacity of Port Macquarie as a regional city and develop the vitality of other economic centres and employment lands			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
13.1	Implement the <i>Health & Education Precinct Master Plan</i> with associated Development Contributions Plan and funding model	Strategic Land Use Planning Team C,D&E	Council is awaiting information from Transport for NSW in relation to strategic planning investigations associated with the Oxley Highway.	The proposal has been put on hold until such time as Transport for NSW has finalised preferred upgrades to the Oxley Highway.
13.2	Review and update Council's <i>Economic Development Strategy</i> to stimulate sustainable industry, business and investment growth	Economic Development Team C,D&E	Following public exhibition, the finalised Economic Development Strategy was presented to Council in 2022. The Strategy was not adopted at that time pending the development of the PMH Blueprint.	Finalisation of the Economic Development Strategy
13.4	Finalise and implement the Port Macquarie Regional City Action Plan in collaboration with the Department of Planning, Industry & Environment	Strategy Team, C, D&E Transport & Stormwater Engineering Planning Team - CI Natural Resources Team - C,D&E	Work has commenced on Collaboration 4 - the development of an Integrated Transport Plan in conjunction with Transport for NSW. Work on the remaining 4 collaborations has not yet commenced.	Finalisation of the Integrated Transport Plan
14	PLANNING PRIORITY 14: Develop a thriving and sustainable visitor economy			
	NO IMMEDIATE ACTIONS FOR THIS PLANNING PRIORITY			
15	PLANNING PRIORITY 15: Protect and sustainably manage our productive agricultural land and create diverse economic opportunities for our rural communities			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
15.1	Prepare a Rural Land-Use Strategy with a focus on protecting our agricultural farmland from inappropriate uses.	Strategic Land Use Planning Team C,D&E	No work has commenced on this Strategy as yet.	This Strategy will be incorporated into the Living and Place and Economic Development Strategies as appropriate which are to be developed/finalised in 2023.

16	PLANNING PRIORITY 16: Plan for a future economy which is diverse, resilient and inclusive			
	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
	16.1 Undertake regular audits of business and employment in our local centres to help inform land-use planning and initiatives to support our local businesses.	Economic Development Team C,D&E	Business Confidence survey undertaken in October 2022	Regular audits planned and as required
	16.2 Identify opportunities for Smart Community pilots, projects, partnerships and grant funding that benefit local businesses.	Economic Development Team C,D&E	The Free Wi-Fi in Laurieton and Wauchope project was completed in 2022. At this time no further initiatives have been identified by the Economic Development Team due to resourcing constraints	Any future activity in this are subject to the finalisation of priorities in line with the finalised Economic Development Strategy and available resourcing



Enabled by
infrastructure

17 PLANNING PRIORITY 17: Ensure existing and future infrastructure is resilient to natural hazards and human-related threats

	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
17.1	Identify Council's critical infrastructure and define acceptable and intolerable risk levels for that infrastructure including indirect social impacts	Asset Management Team B&P	Not commenced, forms part of project to be completed in 2023	Processes to improve the identification of critical infrastructure and asset risk levels will be part of the asset management improvement project to be completed in 2023.
17.2	Assess the capacity and adequacy of, as well as linkages between, critical infrastructure systems and upgrade these as necessary according to risks identified in Action 17.1	Asset Management Team B&P	Not commenced, forms part of project to be completed in 2023	Capacity of and plans for upgrades to critical infrastructure systems forms part of the asset management improvement project to be completed in 2023.

18 PLANNING PRIORITY 18: Create a greener urban environment

NO IMMEDIATE ACTIONS FOR THIS PLANNING PRIORITY

19 PLANNING PRIORITY 19: Plan, prioritise and deliver integrated infrastructure

	ACTION	RESPONSIBILITY	STATUS (as at 31/12/2022)	PLANNED ACTIVITY 2023
19.1	Develop an LGA-wide Infrastructure Strategy to ensure integration in the planning, delivery and funding of all forms of our infrastructure.	Strategic Projects Team C,D&E	A draft Infrastructure Strategy has been developed and presented to Council.	Public Exhibition, finalisation and adoption of the Infrastructure Strategy.
19.2	Undertake an audit and review of Council's Section 7.11 and Section 7.12 (of the EP&A Act 1979) development contribution plans, planning agreements and processes to ensure that infrastructure is provided to support the needs of residents and that plans capture and reflect the true costs of the delivery of future infrastructure.	Development Contributions Team C,D&E	A Draft Development Contributions Framework Review report has been prepared by GLN consultants and finalised by Council Staff.	Commencement of the implementation of the recommendations of Council's development contributions framework review.

19.3	Review and update Council's Asset Management Strategy & Plans to optimise the management, performance and use of Council's infrastructure assets.	Asset Management Team, B&P	The Asset Management Coordinator role has been filled and the consultant engaged for the asset management improvement project.	In consultation with council asset staff and consultants, develop the Asset Management Framework and commence implementation of initial framework elements.
19.4	Finalise Council's Smart City Road Map and develop a plan moving forward for the integration of smart technologies in the delivery of upgraded and new infrastructure to support desired community outcomes.	Economic Development Team C,D&E		